Career Exploration Guide for Energy and Power

In today's world, the open employment market is becoming increasingly competitive, and for persons with disabilities, finding suitable employment opportunities can be particularly challenging. In response to this, there is a growing need for initiatives that aim to bridge the gap between persons with disabilities and the open job market and enable them to explore potential career opportunities. This objective is also in line with the EMP2030 target employment rate of 40%.

The current Singapore SkillsFuture (SSG) Skills Framework is designed for persons without disabilities, and our 'Career Exploration Guide' has been developed by referencing and adapting the SSG SFw Critical Core Skills (CCS) and aligning them with the Enabling Skills and Competencies Framework (Persons with Disabilities). Furthermore, the 'Career Exploration Guide' also offers a list of potential workplace challenges and corresponding accommodations that can assist individuals with disabilities in their employment.

By doing so, we hope to provide persons with disabilities with a more comprehensive and relevant skills framework to support their **job search and career development**.

Development of the Career Exploration Guide

The 'Career Exploration Guide' was designed to address the disparity in employment rates among persons with disabilities. This guide highlights the key soft skills and possible challenges and accommodations required for typical roles across different sectors, to better align the interests and abilities of persons with disabilities.

Accountancy	Aerospace	Air Transport	• Arts	Biopharmaceuticals Manufacturing	Built Environment	• Design
Early Childhood	Electronics	Energy & Chemicals	Energy & Power	Engineering Services	 Environmental Services 	Financial Services
Food Manufacturing	Food Services	Healthcare	 Hotel and Accommodation Services 	Human Resources	 Infocomm Technology 	Intellectual Property
• Landscape and Urban Farming	Logistics	Marine and Offshore	• Media	Precision Engineering	Public Transport	• Retail
• Sea Transport	Security	Social Services	• Tourism	• Training and Adult Education	Wholesale Trade	Workplace Safety and Health

a. Essential soft skills for work readiness

- ► The essential soft skills have been adapted with reference to the SSG SFw Critical Core Skills (CCS)
- Subsequently, it was aligned and mapped back to the Enabling Skills and Competencies Framework (Persons with Disabilities) specifically designed for individuals with disabilities

b. List of possible challenges and accommodations

- The list of possible challenges and accommodations was listed down based on the domain of functioning (e.g., mobility)
- Sector-specific examples were incorporated

Challenges and Accommodations Categories

Challenges

Accommodations

Workplace Accessibility	Accessing and Processing Information and/or Objects	Workplace Navigation and Travel	Social Interaction	Environmental Stimuli	Nature of Job and Tasks	Attentiveness and Concentration
Challenges relating to physical barriers and limitations that hinder the accessibility of the workplace (e.g., Inaccessible entrances, narrow doorways, or lack of ramps)	Challenges relating to barriers in obtaining, comprehending or understanding information or interacting with objects in the workplace	Challenges relating to navigating/travelling to/moving around the workplace (e.g., wayfinding, signage and orientation in the workplace)	Challenges relating to forming relationships, communicating, and connecting with others (e.g., unable to read nonverbal cues, interpret social norms, expectations, and maintain eye contact)	Challenges relating to one's working environment causing a sensory overload (e.g., bright lights and noises)	Challenges relating to difficulties specific to the nature of the job or work tasks in effectively performing one's job responsibilities (e.g., physically demanding tasks)	Challenges relating to difficulties in maintaining focus, attention and concentration in the workplace

Workplace Accessibility Accommodations	Job Task Accommodations	Job Coaching and Scheduling Accommodations	Communication Accommodations	Sensory Accommodations	Technological Assistance	Organisational Culture
Modification made to the physical environment of the workplace for individuals with disabilities	Adjustments made to the specific tasks to enable individuals with disabilities to perform their job effectively	Provide support and guidance to individuals with disabilities in their job roles (e.g., mentorship, modification to work schedule)	Modification to communication methods to ensure effective interaction with individuals with disabilities (e.g., sign language interpreters, captioning)	Modification to the work environment to minimise sensory distractions or provide sensory support (e.g., noise- cancelling headphones)	Use of technology to support individuals with disabilities in their work (e.g., assistive technology, software)	Adjustments and initiatives made within the workplace that foster an inclusive and supportive environment for all employees

How to Read the Career Exploration Guide – Essential Soft Skills for Work Readiness

Functional Track: Beverage Service

Job Level: M	Job Level: Managerial 🖈								
Barista Supervisor Senior Barista	/ • Bartender Supervisor	Wine Specialist/ Demi Sommelier	• Head Barista	Head Bartender	 Head Sommelier/ Sommelier 	 Group Beverage Manager 			
ESSENTIAL SOFT	SKILLS								
DOMAINS	SUB-COMPETENCY AREA								
Physical, Mental and Emotional Health	Manage Emotions	a. Use appropriate regulation or self-management strategies to address triggers of uncomfortable emotions encountered on a daily basis or within the work environment							
Communication and Self-Advocacy	Build Conversation Skills a. Respond appropriately to tone and body language of others (i.e., facial expression, body posture and hand gestures) in informal and formal conversations at different activities b. Use a variety of communication tools/channels appropriately at different activities (i.e., verbal, email, Whatsapp)								
	Communicate One's Needs	a. Express one's requests (e.g., needs and wants); and views (e.g., thoughts and feelings) appropriately at different settings b. Understand the difference between healthy communication and unhealthy communication							
Relate with Others	Interact in Groups	a. Observe appropriate soc	ial boundaries at different settir	gs (e.g., interacting with friends	s, co-workers, customers)				
Others	Work and Collaborate in Teams	the team through coordinated p oup tasks (i.e., Google Drive, Mi	oroblem-solving crosoft Teams, Popplet, Padlet,	Whatsapp)					
	Demonstrate Service Orientation		anding of the organisation's serv nces for customers including pre mments)						
	Manage Conflicts	flicts a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts							
Career Preparation andDemonstrate Appropriate Behaviour and Conducta. Explore areas of strengths and growth based on the feedback received to further improve behaviour to Self-reflect and self-correct one's behaviour at different settings									
Development	Set Goals and Fulfil Responsibilities		Refine the goals and action plan Display self-motivation in completing a task (i.e., show enthusiasm, perform self-check to spot efforts and correct errors)						
	Initiate Career Exploration		one's brand through resume an gaps and competencies and de		lln				
	Demonstrate Leadership Skills	a. "Walk-the-talk" and demonstrate good leadership traits to other colleagues in the workplace							

Functional Track Name of the functional track

Job Level

Job roles listed here are based on job level

Essential Soft Skills

The competencies are listed based on job levels to ensure their relevance to specific job levels

How to Read the Career Exploration Guide – Possible Challenges & Accommodations

Mobility - Challenges and Accommodations

LIST OF POSSIBLE WORK CHALLENGES	LIST OF POSSIBLE ACCOMMODATIONS	
Workplace Accessibilitya. Difficulties with getting around the F&B outlet/kitchen in larger mobility aids (e.g., wheelchairs)	Job Task Accommodations a. Allow periodic breaks for toileting and repositioning	
Workplace Navigation and Travel a. Difficulties with commuting to-and-from work (e.g., inaccessible transportation or long-distance travel to work)	 Technological Assistance a. Install devices and programmes that allow alternative access to computers (e.g. Trackballs, key guards, compact keyboard to allow accessibility to the point-of-sale system) b. Provide enhanced motorised wheelchairs (e.g. An elevating wheelchair enables the wheelchair user to extend their reach and retrieve items from higher shelves) c. Use of Assisted Travel Mobile Application (e.g. The "AllGoEasy" free platform helps wheelchair users to plan their journeys and find out if their destination is wheelchair accessible) Workplace Accessibility Accommodations a. Provide wheelchair-accessible workstations (e.g. Set up kitchen amenities at a height accessible from a wheelchair) b. Make a slip-stop mat available c. Place utility and equipment controls within easy reach from a seated position (e.g. Handling a cold food holder or blast freezer) d. Provide and/or arrange transportation to work e. Ensure accessibility of premises (e.g. Install ramps, portable ramps, automatic doors, clear and accessible walkway) within the working area (e.g. Kitchen or dining area) f. Provide height-adjustable desks or tables for persons who cannot work comfortably at an existing desk g. Install height-adjustable tables for motorised wheelchairs h. Adjust shelving units to be at wheelchair-accessible height 	

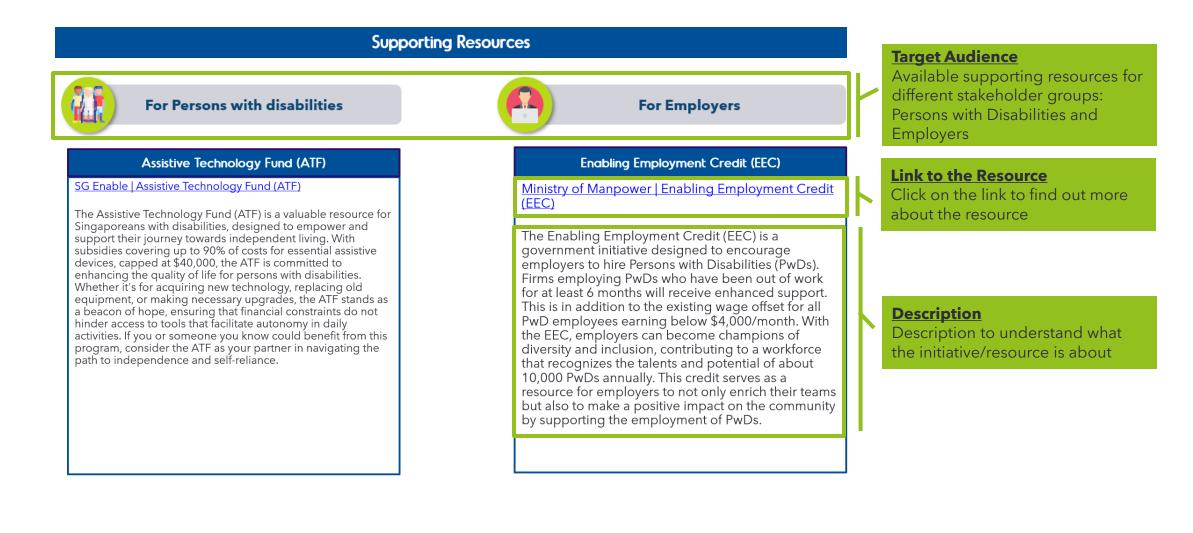
Possible Challenges and

Brief description of possible

Accommodations

work challenges and accommodations that can be taken for the sector

How to Read the Career Exploration Guide – Supporting Resources



Summary of Sector and Functional Tracks

Energy and Power Sector and Functional Tracks

ENERGY AND POWER

- a. <u>Terminal Operations and Fuel System</u> <u>Operations</u>
- b. <u>Power Generation</u>
- c. Energy Trading and Portfolio Management
- d. Distributed Generation
- e. Electricity Transmission and Distribution
- f. Gas Systems Operations
- g. Town Gas Production and Maintenance
- h. Gas Transmission and Distribution

Town Gas Technical Services

- <u>Energy Retail</u>
- k. <u>Liquefied Natural Gas Trading and</u> <u>Research</u>

Note:

- 1. We understand that besides the challenges already stated, the following barriers could potentially hinder persons with disabilities despite accommodations:
- a. Lack of an inclusive workplace culture
- b. Lack of awareness on how to interact with or manage persons with disabilities
- c. Lack of knowledge on how to conduct job redesign -Employers can refer to the Enabling Skills and Competencies Framework (Employers) for guidance on the relevant skills to mitigate them.
- 2. The implementation of accommodations and the presence of essential soft skills required is not a key assurance of employment for persons with disabilities

Job Level	: Entry 🚖			Return to summary of sectors				
Terminal Op	erations Technical Officer	Terminal Operations Technician	Terminal Operations Senior Technical Officer	Fuel System Operations Executive				
ESSENTIAL S	OFT SKILLS - LIFE SKILLS GUIDE							
DOMAINS	SUB-COMPETENCY AREA							
Physical, Ment and Emotional Health	al Manage Emotions	b. Identify triggers which may result in uncomfortab	s that can be applied to manage triggers or performance le emotions (e.g., anxiety, embarrassment, anger, sadne as to manage the triggers such that one can better respo	ess)				
Communicatio and Self-Advoo		 Build Conversation Skills a. Initiate informal conversation during participation at different settings b. Ask questions to seek clarity about task expectations during different activities c. Use appropriate pace, tone, volume and body language to communicate at different settings d. Listen for key information during different activities e. Observe how body language is used by others at different activities to convey meaning f. Observe turn-taking in conversations at different settings 						
	Communicate One's Needs	 a. Identify different types of communication (including verbal and non-verbal communication) b. Practise basic requests which could be made at different settings e.g., communicate that they are unwell, request to repeat instructions, ask to additional time to complete tasks 						
Relate with Ot	ners Interact in Groups		h others at different settings (i.e., saying 'thank you', gre th others at different settings (i.e., giving words of encou					
	Work and Collaborate in Teams	a. Show appreciation for diverse strengths of team rb. Fulfil one's own role and responsibilities in the tec. Provide assistance and support needed by team	am towards achieving team goals					
Manage Conflicts a. Apply conflict resolution techniques b. Apply effective communication techniques in a conflict c. Manage one's emotions in a conflict								
Adaptability	Develop Problem-solving Skills	a. Discuss possible causes and solutions to problemb. Generate solutions to solve problems at different						
Career Preparation an Development	Demonstrate Appropriate d Behaviour and Conduct	 Acknowledge feedback, including compliments on one's behaviour at different settings, appropriately Respond appropriately to feedback (i.e., from job coach or supervisor) to correct one's inappropriate action or behaviour 						

Job Level: Managerial

Return to summary of sectors

• Terminal Operations Manager

• Fuel System Operations Manager / Fuel System Operations Senior Executive

DOMAINS	SUB-COMPETENCY AREA	
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp)
	Manage Conflicts	 a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts
Adaptability	Develop Problem-solving Skills	 a. Evaluate possible solutions to problems by comparing the pros and cons b. Demonstrate resilience in overcoming problems c. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process

Chief Executive Officer / Chief Operating Officer / Managing Director / General Manager / President

• Terminal Operations and Fuel System Operations Department Manager

Return to summary of sectors

DOMAINS	SUB-COMPETENCY AREA	
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp)
	Manage Conflicts	 a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts
Adaptability	Develop Problem-solving Skills	 a. Evaluate possible solutions to problems by comparing the pros and cons b. Demonstrate resilience in overcoming problems c. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process

Job Level: Entry	Return to summary of sectors			
Multi-Utility Operations Technician	Multi-Utility Operations Technical Officer	Water Quality Control Technician	Water Quality Control Technical Officer	• Engineering and Maintenance Technician
 Engineering and Maintenance Technical Officer 	Multi-Utility Operations Senior Technical Officer	Water Quality Control Senior Technical Officer	Engineering and Maintenance Senior Technical Officer	

DOMAINS	SUB-COMPETENCY AREA						
Physical, Mental and Emotional Health	Manage Emotions	 a. Explore regulation or self-management strategies that can be applied to manage triggers or performance of tasks (i.e., taking deep breaths, counting to 20) b. Identify triggers which may result in uncomfortable emotions (e.g., anxiety, embarrassment, anger, sadness) c. Understand one's emotions and adopt techniques to manage the triggers such that one can better respond in constructive manner 					
Health Communication and Self-Advocac	Build Conversation Skills y	 a. Initiate informal conversation during participation at different settings b. Ask questions to seek clarity about task expectations during different activities c. Use appropriate pace, tone, volume and body language to communicate at different settings d. Listen for key information during different activities e. Observe how body language is used by others at different activities to convey meaning f. Observe turn-taking in conversations at different settings 					
	Communicate One's Needs	 a. Identify different types of communication (including verbal and non-verbal communication) b. Practise basic requests which could be made at different settings e.g., communicate that they are unwell, request to repeat instructions, ask to be provadditional time to complete tasks 					
Relate with Other	rs Interact in Groups	 a. Participate in basic social interaction activities with others at different settings (i.e., saying 'thank you', greeting colleagues) b. Show care and consideration when interacting with others at different settings (i.e., giving words of encouragement, asking 'How are you?') 					
Work and Collaborate in Teams		 a. Show appreciation for diverse strengths of team members b. Fulfil one's own role and responsibilities in the team towards achieving team goals c. Provide assistance and support needed by team members 					
	Manage Conflicts	 a. Apply conflict resolution techniques b. Apply effective communication techniques in a conflict c. Manage one's emotions in a conflict 					
Adaptability	Develop Problem-solving Skills	 a. Discuss possible causes and solutions to problems encountered at different settings b. Generate solutions to solve problems at different activities, independently or with help from others 					

Jo	Job Level: Entry🛧					¢	Return to summary of sectors		
• N	Aulti-Utility Operations Technician	•	Multi-Utility Operations Technical Officer	•	Water Quality Control Technician	•	Water Quality Control Technical Officer		ngineering and Maintenance Technician
	ngineering and Maintenance echnical Officer	•	Multi-Utility Operations Senior Technical Officer	•	Water Quality Control Senior Technical Officer	•	Engineering and Maintenance Senior Technical Officer		

DOMAINS	SUB-COMPETENCY AREA	
Career Preparation and Development	Demonstrate Appropriate Behaviour and Conduct	 a. Acknowledge feedback, including compliments on one's behaviour at different settings, appropriately b. Respond appropriately to feedback (i.e., from job coach or supervisor) to correct one's inappropriate action or behaviour
Numeracy and Language Literacy	Understand numeracy	a. Understand what percentages/ fractions areb. Apply concept of percentages in practical situations (e.g., discount and GST)

Job Level: Managerial 🛧				Return to summary of sectors
Multi-Utility Operations Engineer	Water Quality Control Chemist	Engineering and Maintenance Engineer	Multi-Utility Operations Team Leader	Multi-Utility Operations Shift Manager
Water Quality Control Manager	Water Quality Control Principal Chemist	Engineering and Maintenance Manager	Engineering and Maintenance Principal Engineer	

DOMAINS	SUB-COMPETENCY AREA	
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp)
	Manage Conflicts	 a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts
Adaptability	Develop Problem-solving Skills	 a. Evaluate possible solutions to problems by comparing the pros and cons b. Demonstrate resilience in overcoming problems c. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process
Numeracy and Language Literacy	Understand numeracy	a. Read and interpret data from basic modes of data representation e.g. tables and bar graphs

	Job Level: Ex	ecutive	Return to summary of sectors				
	Chief Executive Officer / Chief Operating Officer / Managing Director / General Manager / President Manager Multi-Utility Operations and Water Quality Control Department Manager			Engineering and Maintenance Department Manager			
	ESSENTIAL SOFT SKILLS - LIFE SKILLS GUIDE						
	DOMAINS	SUB-COMPETENCY AREA					
	Communication and Self-Advocacy	Practise Self-Advocacy	b. Know to app	 a. Know one's rights in different settings (e.g. work - employee rights based on HR policies in terms of allowance and discrimination) b. Know to approach the appropriate person/organisation for help if individual or employee rights are infringed c. Advocate against stigma and discrimination and for inclusion, non-discrimination, and respect for diversity in the disability sector 			
Ш	Relate with Others	Interact in Groups	a. Establish and	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)			
ID POWI		Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp) 				
ENERGY AND POWER		Manage Conflicts	ge Conflicts a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts				
ENE	Adaptability	Develop Problem-solving Skills	 a. Evaluate possible solutions to problems by comparing the pros and cons b. Demonstrate resilience in overcoming problems c. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process 				
	Career Preparation and Development	Demonstrate Appropriate Behaviour and Conduct	 a. Explore areas of strengths and growth based on the feedback received to further improve behaviour b. Self-reflect and self-correct one's behaviour at different settings 				

	Job Level: Managerial							
Energy Trading Trader Energy Trading Trader			Energy Trading Manager	Portfolio Management Analyst	Portfolio Management Manager			
	ESSENTIAL SOFT SKILLS - LIFE SKILLS GUIDE							
	DOMAINS	SUB-COMPETENCY AREA						
~	Communication and Self-Advocacy	Build Conversation Skills	 a. Respond appropriately to tone and body language of others (i.e., facial expression, body posture and hand gestures) in informal and formal conversations at different activities b. Use a variety of communication tools/channels appropriately at different activities (i.e., verbal, email, WhatsApp) 					
DWEF	Relate with Others	Interact in Groups	a. Observe appropriate social boundaries at different settings (e.g., interacting with friends, co-workers, customers)					
AND POWE		Work and Collaborate in Teams	 a. Show appreciation for diverse strengths of team members b. Fulfil one's own role and responsibilities in the team towards achieving team goals c. Provide assistance and support needed by team members 					
ENERGY		Manage Conflicts	 a. Apply conflict resolution techniques b. Apply effective communication techniques in a conflict c. Manage one's emotions in a conflict 					
	Adaptability	Develop Problem-solving Skills	 a. Evaluate possible solutions to problems by comparing the pros and cons b. Demonstrate resilience in overcoming problems c. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process 					

Chief Executive Officer / Chief Operating Officer / Managing Director / General Manager / President

• Energy Trading and Portfolio Management Department Manager

Return to summary of sectors

DOMAINS	SUB-COMPETENCY AREA				
Relate with Others	Manage Conflicts	a. Conduct conflict resolution planningb. Assess effectiveness of conflict resolution strategiesc. Adapt from previous conflict resolution strategies for various contexts			
Adaptability	Develop Problem-solving Skills	a. Evaluate possible solutions to problems by comparing the pros and consb. Demonstrate resilience in overcoming problemsc. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process			

Job Level: Entry 🖈

Return to summary of sectors

• Solar PV Project Development Site Supervisor

• Solar PV and ESS Asset Maintenance Senior Technical Officer

DOMAINS	SUB-COMPETENCY AREA			
Physical, Mental and Emotional Health	Manage Emotions	 a. Explore regulation or self-management strategies that can be applied to manage triggers or performance of tasks (i.e., taking deep breaths, counting to 20) b. Identify triggers which may result in uncomfortable emotions (e.g., anxiety, embarrassment, anger, sadness) c. Understand one's emotions and adopt techniques to manage the triggers such that one can better respond in constructive manner 		
Communication and Self-Advocacy Build Conversation Skills a. Initiate informal conversation during participation at different settings b. Ask questions to seek clarity about task expectations during different activities c. Use appropriate pace, tone, volume and body language to communicate at different settings d. Listen for key information during different activities e. Observe how body language is used by others at different activities to convey meaning f. Observe turn-taking in conversations at different settings		 b. Ask questions to seek clarity about task expectations during different activities c. Use appropriate pace, tone, volume and body language to communicate at different settings d. Listen for key information during different activities e. Observe how body language is used by others at different activities to convey meaning 		
	Communicate One's Needs	 a. Identify different types of communication (including verbal and non-verbal communication) b. Practise basic requests which could be made at different settings e.g., communicate that they are unwell, request to repeat instructions, ask to be provided with additional time to complete tasks 		
Relate with Others Interact in Groups Work and Collaborate in Teams		a. Participate in basic social interaction activities with others at different settings (i.e., saying 'thank you', greeting colleagues)b. Show care and consideration when interacting with others at different settings (i.e., giving words of encouragement, asking 'How are you?')		
		 a. Show appreciation for diverse strengths of team members b. Fulfil one's own role and responsibilities in the team towards achieving team goals c. Provide assistance and support needed by team members 		
Manage Conflicts a. Apply conflict resolution techniques b. Apply effective communication techniques in a conflict c. Manage one's emotions in a conflict				
Career Preparation and Development	Demonstrate Appropriate Behaviour and Conduct	 Acknowledge feedback, including compliments on one's behaviour at different settings, appropriately Respond appropriately to feedback (i.e., from job coach or supervisor) to correct one's inappropriate action or behaviour 		
Numeracy and Language Literacy	Understand numeracy	a. Understand what percentages/ fractions areb. Apply concept of percentages in practical situations (e.g., discount and GST)		

Job Level: Managerial			Return to summary of sectors
Solar PV Project Development Engineer	ESS Project Development Engineer	Solar PV and ESS Asset Maintenance Engineer	Solar PV and ESS Business Development Senior Executive
 Solar PV and ESS Project Financing Senior Executive 	Solar PV and ESS Project Development and Asset Maintenance Project Manager	 Solar PV and ESS Business Development and Project Financing Manager 	

DOMAINS	SUB-COMPETENCY AREA	
Communication and Self-Advocacy	Build Conversation Skills	 a. Respond appropriately to tone and body language of others (i.e., facial expression, body posture and hand gestures) in informal and formal conversations at different activities b. Use a variety of communication tools/channels appropriately at different activities (i.e., verbal, email, WhatsApp)
Relate with Others	Work and Collaborate in Teams	 a. Show appreciation for diverse strengths of team members b. Fulfil one's own role and responsibilities in the team towards achieving team goals c. Provide assistance and support needed by team members
	Manage Conflicts	 a. Apply conflict resolution techniques b. Apply effective communication techniques in a conflict c. Manage one's emotions in a conflict
Adaptability	Develop Problem-solving Skills	 a. Discuss possible causes and solutions to problems encountered at different settings b. Generate solutions to solve problems at different activities, independently or with help from others

• Chief Executive Officer / Chief Operating Officer / Managing Director / General Manager / President

ESSENTIAL SOFT SKILLS - LIFE SKILLS GUIDE

DOMAINS	SUB-COMPETENCY AREA			
Communication and Self-Advocacy	Build Conversation Skills	a. Engage different people in informal and formal conversations at different activities (i.e., social exchanges vs. work-related discussions)		
	Practise Negotiation	 a. Utilise negotiation strategies in various situations and context b. Employ non-verbal communication strategies (e.g., direct eye contact, indicating understanding) c. Adapt initial negotiation pitch when necessary d. Engage in workplace negotiations 		
	Communicate One's Needs	a. Identify the appropriate channel(s) (e.g., online or in-person contacts, physical form, helpdesk) and person(s) at work, to shat different activities, e.g., of channels could include relevant personnel online / physical form, helpdesk		
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)		
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp) 		
Manage Conflicts a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts				
Adaptability	Develop Problem-solving Skills	 a. Evaluate possible solutions to problems by comparing the pros and cons b. Demonstrate resilience in overcoming problems c. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process 		
Numeracy and Language Literacy	Understand numeracy	a. Read and interpret data from basic modes of data representation e.g. tables and bar graphs		

Return to summary of sectors

Job Level: Entry 🖈			Return to summary of sectors
Network Development Technician	Operations and Maintenance Technician	Network Planning and Strategy Technical Officer	Network Development Technical Officer
Operations and Maintenance Technical Officer	Network Development Senior Technical Officer	Operations and Maintenance Senior Technical Officer	 Network Planning and Strategy Senior Technical Officer

DOMAINS	SUB-COMPETENCY AREA			
Physical, Mental and Emotional Health				
Communication and Self-AdvocacyBuild Conversation Skillsa.Respond appropriately to tone and body language of others (i.e., facial expression, body posture and hand gestures) in informal and formal converdifierent activitiesb.Use a variety of communication tools/channels appropriately at different activities (i.e., verbal, email, WhatsApp)				
Relate with Others	Interact in Groups	a. Observe appropriate social boundaries at different settings (e.g., interacting with friends, co-workers, customers)		
	Work and Collaborate in Teams	 a. Show appreciation for diverse strengths of team members b. Fulfil one's own role and responsibilities in the team towards achieving team goals c. Provide assistance and support needed by team members 		
	Manage Conflicts	 a. Apply conflict resolution techniques b. Apply effective communication techniques in a conflict c. Manage one's emotions in a conflict 		
Adaptability	Develop Problem-solving Skillsa. Discuss possible causes and solutions to problems encountered at different settings b. Generate solutions to solve problems at different activities, independently or with help from others			
Career Preparation and Development	Demonstrate Appropriate Behaviour and Conduct	 a. Acknowledge feedback, including compliments on one's behaviour at different settings, appropriately b. Respond appropriately to feedback (i.e., from job coach or supervisor) to correct one's inappropriate action or behaviour 		

Job Level: Managerial 🛧 🛧	Return to summary of sectors			
Network Development Engineer	Operations and Maintenance Engineer	Network Planning and Strategy Engineer	Network Development Manager	Network Development Principal Engineer
Operations and Maintenance Manager	Operations and Maintenance Principal Engineer	 Network Planning and Strategy Manager 	Network Planning and Strategy Principal Engineer	

SUB-COMPETENCY AREA			
Manage Emotions	a. Use appropriate regulation or self-management strategies to address triggers of uncomfortable emotions encountered on a daily basis or work environment		
Build Conversation Skills	a. Engage different people in informal and formal conversations at different activities (i.e., social exchanges vs. work-related discussions)		
Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)		
Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp) 		
Manage Conflicts	 a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts 		
Develop Problem-solving Skills	 a. Evaluate possible solutions to problems by comparing the pros and cons b. Demonstrate resilience in overcoming problems c. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process 		
Demonstrate Appropriate Behaviour and Conduct	 a. Explore areas of strengths and growth based on the feedback received to further improve behaviour b. Self-reflect and self-correct one's behaviour at different settings 		
Set Goals and fulfil Responsibilities	 a. Refine the goals and action plan b. Display self-motivation in completing a task (i.e., show enthusiasm, perform self-check to spot efforts and correct errors) 		
Demonstrate Leadership Skills	a. Walk-the-talk and demonstrate good leadership traits to other colleagues in the workplace		
	Manage EmotionsBuild Conversation SkillsInteract in GroupsWork and Collaborate in TeamsManage ConflictsDevelop Problem-solving SkillsDemonstrate Appropriate Behaviour and ConductSet Goals and fulfil ResponsibilitiesDemonstrate Leadership		

Electricity Transmission and Distribution Department Manager	Chief Executive Officer / Chief Operating Officer / Managing Director / General Manager / President

Return to summary of sectors

DOMAINS	SUB-COMPETENCY AREA	
Communication and Self-Advocacy	Build Conversation Skills a. Engage different people in informal and formal conversations at different activities (i.e., social exchanges vs. work-related discussions)	
b. Employ non-verbal communication strat		 Employ non-verbal communication strategies (e.g., direct eye contact, indicating understanding) Adapt initial negotiation pitch when necessary
	Communicate One's Needs	a. Identify the appropriate channel(s) (e.g., online or in-person contacts, physical form, helpdesk) and person(s) at work, to shat different activities, e.g., of channels could include relevant personnel online / physical form, helpdesk
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp)

Functional Track: Gas Systems Operations

Job Level: Entry 🖈



• Gas Systems Operations Technical Officer

• Gas Systems Operations Senior Technical Officer

DOMAINS	SUB-COMPETENCY AREA		
Physical, Mental and Emotional Health	Manage Emotions	 a. Explore regulation or self-management strategies that can be applied to manage triggers or performance of tasks (i.e., taking deep breaths, counting to 20) b. Identify triggers which may result in uncomfortable emotions (e.g., anxiety, embarrassment, anger, sadness) c. Understand one's emotions and adopt techniques to manage the triggers such that one can better respond in constructive manner 	
Communication and Self-Advocacy	Build Conversation Skills	 a. Initiate informal conversation during participation at different settings b. Ask questions to seek clarity about task expectations during different activities c. Use appropriate pace, tone, volume and body language to communicate at different settings d. Listen for key information during different activities e. Observe how body language is used by others at different activities to convey meaning f. Observe turn-taking in conversations at different settings 	
Communicate One's Needsa. Identify different types of communication (including verbal and non-verbal communication) b. Practise basic requests which could be made at different settings e.g., communicate that they are unwell, re additional time to complete tasks		b. Practise basic requests which could be made at different settings e.g., communicate that they are unwell, request to repeat instructions, ask to be provided with	
		a. Participate in basic social interaction activities with others at different settings (i.e., saying 'thank you', greeting colleagues)b. Show care and consideration when interacting with others at different settings (i.e., giving words of encouragement, asking 'How are you?')	
	Work and Collaborate in Teams	 a. Show appreciation for diverse strengths of team members b. Fulfil one's own role and responsibilities in the team towards achieving team goals c. Provide assistance and support needed by team members 	
	Manage Conflicts	a. Apply conflict resolution techniquesb. Apply effective communication techniques in a conflictc. Manage one's emotions in a conflict	
Career Preparation and Development	Demonstrate Appropriate Behaviour and Conduct		
Numeracy and Language Literacy	Understand numeracy	 a. Understand what percentages/ fractions are b. Apply concept of percentages in practical situations (e.g., discount and GST) 	

Job Level: Ma	anagerial 🛧 🖈		Return to summary of sectors	
Gas Systems Operations Manager		Gas Systems Operations Engineer	Gas Systems Operations Principal Engineer	
ESSENTIAL SOFT S	KILLS - LIFE SKILLS GUIDE			
DOMAINS	SUB-COMPETENCY AREA			
Communication and Self-Advocacy	Build Conversation Skills	 a. Initiate informal conversation during participation at different settings b. Ask questions to seek clarity about task expectations during different activities c. Use appropriate pace, tone, volume and body language to communicate at different settings d. Listen for key information during different activities e. Observe how body language is used by others at different activities to convey meaning f. Observe turn-taking in conversations at different settings 		
	Communicate One's Needs	 a. Identify different types of communication (including verbal and non-verbal communication) b. Practise basic requests which could be made at different settings e.g., communicate that they are unwell, request to repeat instructions, ask to be provided with additional time to complete tasks 		
Relate with Others Interact in Groups		 a. Participate in basic social interaction activities with others at different settings (i.e., saying 'thank you', greeting colleagues) b. Show care and consideration when interacting with others at different settings (i.e., giving words of encouragement, asking 'How are you?') 		
	Work and Collaborate in Teams	a. Generate solutions to challenges faced in the teamb. Contribute to a positive and cooperative environment in the team throughc. Use collaborative communication tools to accomplish group tasks (i.e., Go		
	Manage Conflicts	 a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts 		
Adaptability	Develop Problem-solving Skills	 a. Evaluate possible solutions to problems by comparing the pros and cons b. Demonstrate resilience in overcoming problems c. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process 		
Career Preparation and	Set Goals and Fulfil Responsibilities	 a. Refine the goals and action plan b. Display self-motivation in completing a task (i.e., show enthusiasm, perform self-check to spot efforts and correct errors) 		
Development Demonstrate Leadership Skills a. Walk-the-talk and demonstrate good leadership traits to other colleagues in the workplace		in the workplace		
Numeracy and Language Literacy	Understand numeracy	a. Read and interpret data from basic modes of data representation e.g. tables and bar graphs		

• Chief Executive Officer / Chief Operating Officer / Managing Director / General Manager / President

ESSENTIAL SOFT SKILLS - LIFE SKILLS GUIDE

DOMAINS	SUB-COMPETENCY AREA		
Communication and Self-Advocacy	Build Conversation Skills	a. Engage different people in informal and formal conversations at different activities (i.e., social exchanges vs. work-related discussions)	
	Practise Negotiation	 a. Utilise negotiation strategies in various situations and context b. Employ non-verbal communication strategies (e.g., direct eye contact, indicating understanding) c. Adapt initial negotiation pitch when necessary d. Engage in workplace negotiations 	
	Communicate One's Needs	a. Identify the appropriate channel(s) (e.g., online or in-person contacts, physical form, helpdesk) and person(s) at work, to shat different activities, e.g., of channels could include relevant personnel online / physical form, helpdesk	
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)	
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp) 	
	Manage Conflicts	 a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts 	
Adaptability	Develop Problem-solving Skills	 a. Evaluate possible solutions to problems by comparing the pros and cons b. Demonstrate resilience in overcoming problems c. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process 	
Numeracy and Language Literacy	Understand numeracy	a. Read and interpret data from basic modes of data representation e.g. tables and bar graphs	

Return to summary of sectors

Job Level: Entry 🗲		Return to summary of sectors
Town Gas Production Technician	Town Gas Plant Maintenance Technician	Town Gas Production Technical Officer
Town Gas Plant Maintenance Technical Officer	Town Gas Production Senior Technical Officer	Town Gas Plant Maintenance Senior Technical Officer

DOMAINS	SUB-COMPETENCY AREA		
Physical, Mental and Emotional Health	Manage Emotions	 a. Explore regulation or self-management strategies that can be applied to manage triggers or performance of tasks (i.e., taking deep breaths, counting to 20) b. Identify triggers which may result in uncomfortable emotions (e.g., anxiety, embarrassment, anger, sadness) c. Understand one's emotions and adopt techniques to manage the triggers such that one can better respond in constructive manner 	
Communication and Self-Advocacy Build Conversation Skills a. Initiate informal conversation during participation at different settings b. Ask questions to seek clarity about task expectations during different activities c. Use appropriate pace, tone, volume and body language to communicate at different settings d. Listen for key information during different activities e. Observe how body language is used by others at different activities to convey meaning f. Observe turn-taking in conversations at different settings		 b. Ask questions to seek clarity about task expectations during different activities c. Use appropriate pace, tone, volume and body language to communicate at different settings d. Listen for key information during different activities e. Observe how body language is used by others at different activities to convey meaning 	
	Communicate One's Needs	 a. Identify different types of communication (including verbal and non-verbal communication) b. Practise basic requests which could be made at different settings e.g., communicate that they are unwell, request to repeat instructions, ask to be provided with additional time to complete tasks 	
Relate with Others	Interact in Groups	a. Participate in basic social interaction activities with others at different settings (i.e., saying 'thank you', greeting colleagues)b. Show care and consideration when interacting with others at different settings (i.e., giving words of encouragement, asking 'How are you?')	
	Work and Collaborate in Teams	 a. Show appreciation for diverse strengths of team members b. Fulfil one's own role and responsibilities in the team towards achieving team goals c. Provide assistance and support needed by team members 	
	Manage Conflicts	 a. Apply conflict resolution techniques b. Apply effective communication techniques in a conflict c. Manage one's emotions in a conflict 	

ENERGY AND POWER

Job Level: Entry ጵ		Return to summary of sectors
Town Gas Production Technician	Town Gas Plant Maintenance Technician	Town Gas Production Technical Officer
Town Gas Plant Maintenance Technical Officer	Town Gas Production Senior Technical Officer	Town Gas Plant Maintenance Senior Technical Officer

DOMAINS	SUB-COMPETENCY AREA	
Career Preparation and	Demonstrate Appropriate Behaviour and Conduct	 a. Acknowledge feedback, including compliments on one's behaviour at different settings, appropriately b. Respond appropriately to feedback (i.e., from job coach or supervisor) to correct one's inappropriate action or behaviour
Development	Set Goals and Fulfil Responsibilities	a. Develop an action plan to complete a task according to expectations, within the given resources and time
	Demonstrate Leadership Skills	 a. Recognise how different behaviours affect work situations b. Know the traits of a good leader c. Understand the various leadership styles d. Understand benefits of the traits of a leader (e.g. effective communication skills)

Job Level: Ma	anagerial★★			Return to summary of sectors
Town Gas Product	ion Engineer	Town Gas Plant Maintenance Engineer Town Gas Production Manager Town Gas Plant Maintenance Manager		Town Gas Plant Maintenance Manager
ESSENTIAL SOFT S	KILLS - LIFE SKILLS GUIDE			
DOMAINS	SUB-COMPETENCY AREA			
Physical, Mental and Emotional Health	Manage Emotions	a. Use appropriate regulation or self-management strategies to address triggers of uncomfortable emotions encountered on a daily basis or work environment		
Communication and Self-Advocacy	Build Conversation Skills	a. Engage different people in informal and formal conversations at different activities (i.e., social exchanges vs. work-related discussions)		
Relate with Others	Interact in Groups	ups a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)		
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp) 		
	Manage Conflicts	 a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts 		
Career Preparation and Development	Demonstrate Appropriate Behaviour and Conduct	 a. Explore areas of strengths and growth based on the feedback received to further improve behaviour b. Self-reflect and self-correct one's behaviour at different settings 		
	Set Goals and Fulfil Responsibilities	a. Refine the goals and action planb. Display self-motivation in completing a task (i.e., s	how enthusiasm, perform self-check to spot efforts and o	correct errors)
	Demonstrate Leadership Skills a. Walk-the-talk and demonstrate good leadership traits to other colleagues in the workplace			

Chief Executive Officer / Chief Operating Officer / Managing Director / General Manager / President

ESSENTIAL SOFT SKILLS - LIFE SKILLS GUIDE

DOMAINS	SUB-COMPETENCY AREA		
Communication and Self-Advocacy	Build Conversation Skills	a. Engage different people in informal and formal conversations at different activities (i.e., social exchanges vs. work-related discussions)	
	Practise Negotiation	 a. Utilise negotiation strategies in various situations and context b. Employ non-verbal communication strategies (e.g., direct eye contact, indicating understanding) c. Adapt initial negotiation pitch when necessary d. Engage in workplace negotiations 	
	Communicate One's Needs	a. Identify the appropriate channel(s) (e.g., online or in-person contacts, physical form, helpdesk) and person(s) at work, to shat different activities, e.g., of channels could include relevant personnel online / physical form, helpdesk	
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)	
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp) 	
	Manage Conflicts	 a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts 	
Adaptability	Develop Problem-solving Skills	 a. Evaluate possible solutions to problems by comparing the pros and cons b. Demonstrate resilience in overcoming problems c. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process 	
Numeracy and Language Literacy	Understand numeracy	a. Read and interpret data from basic modes of data representation e.g. tables and bar graphs	

Return to summary of sectors

Job Level: Entry 🖈			Return to summary of sectors
Network Development Technician	Operations and Maintenance Technician	Network Planning and Strategy Technical Officer	Network Development Technical Officer
Operations and Maintenance Technical Officer	Network Development Senior Technical Officer	Operations and Maintenance Senior Technical Officer	Network Planning and Strategy Senior Technical Officer

DOMAINS	SUB-COMPETENCY AREA	
Physical, Mental and Emotional Health	Manage Emotions	 a. Explore regulation or self-management strategies that can be applied to manage triggers or performance of tasks (i.e., taking deep breaths, counting to 20) b. Identify triggers which may result in uncomfortable emotions (e.g., anxiety, embarrassment, anger, sadness) c. Understand one's emotions and adopt techniques to manage the triggers such that one can better respond in constructive manner
Communication and Self-Advocacy	Build Conversation Skills	 a. Respond appropriately to tone and body language of others (i.e., facial expression, body posture and hand gestures) in informal and formal conversations at different activities b. Use a variety of communication tools/channels appropriately at different activities (i.e., verbal, email, WhatsApp)
Relate with OthersInteract in Groupsa.		a. Observe appropriate social boundaries at different settings (e.g., interacting with friends, co-workers, customers)
	Work and Collaborate in Teams	 a. Show appreciation for diverse strengths of team members b. Fulfil one's own role and responsibilities in the team towards achieving team goals c. Provide assistance and support needed by team members
	Manage Conflicts	a. Apply conflict resolution techniquesb. Apply effective communication techniques in a conflictc. Manage one's emotions in a conflict
Adaptability	Develop Problem-solving Skills	 a. Discuss possible causes and solutions to problems encountered at different settings b. Generate solutions to solve problems at different activities, independently or with help from others
Career Preparation and Development	Demonstrate Appropriate Behaviour and Conduct	 a. Acknowledge feedback, including compliments on one's behaviour at different settings, appropriately b. Respond appropriately to feedback (i.e., from job coach or supervisor) to correct one's inappropriate action or behaviour

Job Level: Managerial 🛧	Return to summary of sectors			
Network Development Engineer	Operations and Maintenance Engineer	Network Planning and Strategy Engineer	Network Development Manager	Network Development Principal Engineer
Operations and Maintenance Manager	Operations and Maintenance Principal Engineer	Network Planning and Strategy Manager	Network Planning and Strategy Principal Engineer	

SUB-COMPETENCY AREA				
Manage Emotions	a. Use appropriate regulation or self-management strategies to address triggers of uncomfortable emotions encountered on a daily basis or work environment			
Build Conversation Skills	a. Engage different people in informal and formal conversations at different activities (i.e., social exchanges vs. work-related discussions)			
Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)			
Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp) 			
Manage Conflicts	 a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts 			
Demonstrate Appropriate Behaviour and Conduct	 a. Explore areas of strengths and growth based on the feedback received to further improve behaviour b. Self-reflect and self-correct one's behaviour at different settings 			
Set Goals and Fulfil Responsibilities	 a. Refine the goals and action plan b. Display self-motivation in completing a task (i.e., show enthusiasm, perform self-check to spot efforts and correct errors) 			
Demonstrate Leadership Skills	a. Walk-the-talk and demonstrate good leadership traits to other colleagues in the workplace			
	Manage EmotionsBuild Conversation SkillsBuild Conversation SkillsInteract in GroupsWork and Collaborate in TeamsManage ConflictsDemonstrate Appropriate Behaviour and ConductSet Goals and Fulfil ResponsibilitiesDemonstrate Leadership			

ESSENTIAL SOFT SKILLS - LIFE SKILLS GUIDE

• Chief Executive Officer / Chief Operating Officer / Managing Director / General Manager / President

• Gas Transmission and Distribution Department Manager

DOMAINS	SUB-COMPETENCY AREA			
Communication and Self-Advocacy	Build Conversation Skills	a. Engage different people in informal and formal conversations at different activities (i.e., social exchanges vs. work-related discussions)		
	Practise Negotiation	 a. Utilise negotiation strategies in various situations and context b. Employ non-verbal communication strategies (e.g., direct eye contact, indicating understanding) c. Adapt initial negotiation pitch when necessary d. Engage in workplace negotiations 		
	Communicate One's Needs	a. Identify the appropriate channel(s) (e.g., online or in-person contacts, physical form, helpdesk) and person(s) at work, to shat different activities, e.g., of channels could include relevant personnel online / physical form, helpdesk		
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)		
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp) 		

Job Level: Entry 🖈					
Installation, Inspection and Servicing Technical Officer		icer	 Project Coordination Senior Technical Officer / Project Coordination Technical Officer 	Installation, Inspection and Servicing Senior Technical Officer	
ESSENTIAL SOFT S	KILLS - LIFE SKILLS GUIDE				
DOMAINS	SUB-COMPETENCY AREA				
Physical, Mental and Emotional Health	Manage Emotions	 a. Explore regulation or self-management strategies that can be applied to manage triggers or performance of tasks (i.e., taking deep breaths, counting to 20) b. Identify triggers which may result in uncomfortable emotions (e.g., anxiety, embarrassment, anger, sadness) c. Understand one's emotions and adopt techniques to manage the triggers such that one can better respond in constructive manner 			
Communication and Self-Advocacy	Build Conversation Skills	 a. Respond appropriately to tone and body language of others (i.e., facial expression, body posture and hand gestures) in informal and formal conversations at different activities b. Use a variety of communication tools/channels appropriately at different activities (i.e., verbal, email, WhatsApp) 			
Relate with Others	Interact in Groups	a. Observe appropriate social boundaries at different settings (e.g., interacting with friends, co-workers, customers)			
	Work and Collaborate in Teams	 a. Show appreciation for diverse strengths of team members b. Fulfil one's own role and responsibilities in the team towards achieving team goals c. Provide assistance and support needed by team members 			
	Demonstrate Service Orientation	a. Provide service in a polite and friendly mannerb. Show good product/service knowledge to meet others' needs and expectations			
Manage Conflicts a. Apply conflict resolution techniques b. Apply effective communication techniques in a conflict c. Manage one's emotions in a conflict			ve communication techniques in a conflict		
Adaptability	Develop Problem-solving Skills	 a. Discuss possible causes and solutions to problems encountered at different settings b. Generate solutions to solve problems at different activities, independently or with help from others 			
Career Preparation and Development	Demonstrate Appropriate Behaviour and Conduct	 a. Acknowledge feedback, including compliments on one's behaviour at different settings, appropriately b. Respond appropriately to feedback (i.e., from job coach or supervisor) to correct one's inappropriate action or behaviour 			

Job Level: Managerial			Return to summary of sectors
Project Coordination Engineer	Installation, Inspection and Servicing Engineer	Project Coordination Manager	Installation, Inspection and Servicing Manager

DOMAINS	SUB-COMPETENCY AREA				
Physical, Mental and Emotional Health	Manage Emotions	a. Use appropriate regulation or self-management strategies to address triggers of uncomfortable emotions encountered on a daily basis or work environment			
Communication and Self-Advocacy	Build Conversation Skills	a. Engage different people in informal and formal conversations at different activities (i.e., social exchanges vs. work-related discussions)			
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)			
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp) 			
Demonstrate Service Orientation		 a. Demonstrate an understanding of the organisation's service mission and culture of service excellence b. Provide positive experiences for customers including pre- and post-service (i.e., providing timely response to customer complaints/feedback/comments) 			
	Manage Conflicts	 a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts 			
Adaptability	Develop Problem-solving Skills	 a. Evaluate possible solutions to problems by comparing the pros and cons b. Demonstrate resilience in overcoming problems c. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process 			
Career Preparation and Development	Demonstrate Appropriate Behaviour and Conduct	 a. Explore areas of strengths and growth based on the feedback received to further improve behaviour b. Self-reflect and self-correct one's behaviour at different settings 			

ENERGY AND POWER

Job Level: Executive

• Chief Executive Officer / Chief Operating Officer / Managing Director / General Manager / President

• Town Gas Technical Services Department Manager

ESSENTIAL SOFT S	KILLS - LIFE SKILLS GUIDE	
DOMAINS	SUB-COMPETENCY AREA	
Communication and Self-Advocacy	Build Conversation Skills	a. Engage different people in informal and formal conversations at different activities (i.e., social exchanges vs. work-related discussions)
	Practise Negotiation	 a. Utilise negotiation strategies in various situations and context b. Employ non-verbal communication strategies (e.g., direct eye contact, indicating understanding) c. Adapt initial negotiation pitch when necessary d. Engage in workplace negotiations
	Communicate One's Needs	a. Identify the appropriate channel(s) (e.g., online or in-person contacts, physical form, helpdesk) and person(s) at work, to shat different activities, e.g., of channels could include relevant personnel online / physical form, helpdesk
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp)

Functional Track: Energy Retail

Job Level: Entry 🖈			Return to summary of sectors
Billing and Settlement Executive	 Business-to-Business Sales and Key Accounts Executive 	Business-to-Customer Sales Executive	Customer Service Executive

DOMAINS	SUB-COMPETENCY AREA			
Physical, Mental and Emotional Health	Manage Emotions	a. Use appropriate regulation or self-management strategies to address triggers of uncomfortable emotions encountered on a daily basis or work environment		
Communication and Self-Advocacy	Build Conversation Skills	a. Engage different people in informal and formal conversations at different activities (i.e., social exchanges vs. work-related discussions)		
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)		
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp) 		
	Manage Conflicts	 a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts 		
Adaptability	Develop Problem-solving Skills	 a. Evaluate possible solutions to problems by comparing the pros and cons b. Demonstrate resilience in overcoming problems c. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process 		
Career Preparation and Development	Demonstrate Appropriate Behaviour and Conduct	a. Explore areas of strengths and growth based on the feedback received to further improve behaviourb. Self-reflect and self-correct one's behaviour at different settings		
Numeracy and Language Literacy	Understand numeracy	a. Read and interpret data from basic modes of data representation e.g. tables and bar graphs		

Job Level: Manageria	l ☆☆			•	Return to summary of sectors
 Demand Management Data Analyst 	 Business-to-Business Sales and Key Accounts Senior Executive 	Business-to-Customer Sales Senior Executive	Product and Pricing Senior Executive	 Marketing and Channel Management Senior Executive 	Customer Service Senior Executive
Billing and Settlement Senior Executive	Business-to-Business Sales and Key Accounts Manager	Business-to-Customer Sales Manager	Marketing Manager	Customer Service, Billing and Settlement Manager	 Demand Management Manager

DOMAINS	SUB-COMPETENCY AREA	
Communication and Self-Advocacy	Build Conversation Skills	a. Engage different people in informal and formal conversations at different activities (i.e., social exchanges vs. work-related discussions)
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp)
	Demonstrate Service Orientation	 a. Demonstrate an understanding of the organisation's service mission and culture of service excellence b. Provide positive experiences for customers including pre- and post-service (i.e., providing timely response to customer complaints/feedback/comments)
	Manage Conflicts	 a. Apply conflict resolution techniques b. Apply effective communication techniques in a conflict c. Manage one's emotions in a conflict
Adaptability	Develop Problem-solving Skills	 a. Discuss possible causes and solutions to problems encountered at different settings b. Generate solutions to solve problems at different activities, independently or with help from others

Job Level: Manageria	★★			S	Return to summary of sectors
 Demand Management Data Analyst 	 Business-to-Business Sales and Key Accounts Senior Executive 	Business-to-Customer Sales Senior Executive	Product and Pricing Senior Executive	 Marketing and Channel Management Senior Executive 	Customer Service Senior Executive
Billing and Settlement Senior Executive	Business-to-Business Sales and Key Accounts Manager	Business-to-Customer Sales Manager	Marketing Manager	Customer Service, Billing and Settlement Manager	 Demand Management Manager

DOMAINS	SUB-COMPETENCY AREA	
Numeracy and Language Literacy	Understand numeracy	a. Read and interpret data from basic modes of data representation e.g. tables and bar graphs
	Understand written communication (Basic language and literacy)	 a. Apply reading skills to demonstrate comprehension of more complex texts b. Apply spelling skills and learner strategies for writing accurately and consistently in internationally acceptable English (standard English) c. Communicate concisely (e.g., reducing paragraph and sentence length) d. Adapt formality to the writing context (e.g., at workplace)
	Understand grammar and vocabulary (Basic language and literacy)	 a. Spot and address own language mistakes to develop greater control in the use of language for speaking, writing and representing b. Use appropriate language structures learnt previously to convey thoughts and opinions in interactions and communication with others c. Continue to develop rich vocabulary knowledge by examining how words are formed, how words relate to one another and how words are used in context

Job Level: Executive		Return to summary of sectors
 Chief Executive Officer / Chief Operating Officer / Managing Director / General Manager / President 	 Demand Management, Business-to-Business Sales and Key Accounts, Business-to-Customer Sales and Marketing Department Manager 	Customer Service, Billing and Settlement Department Manager

DOMAINS	SUB-COMPETENCY AREA	
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships with different people at different settings (e.g., friends, co-workers, customers)
	Work and Collaborate in Teams	 a. Generate solutions to challenges faced in the team b. Contribute to a positive and cooperative environment in the team through coordinated problem-solving c. Use collaborative communication tools to accomplish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp)
	Manage Conflicts	 a. Conduct conflict resolution planning b. Assess effectiveness of conflict resolution strategies c. Adapt from previous conflict resolution strategies for various contexts
Adaptability	Develop Problem-solving Skills	 a. Evaluate possible solutions to problems by comparing the pros and cons b. Demonstrate resilience in overcoming problems c. Reflect on the effectiveness of the solutions to the problems as part of improving one's problem-solving process
Numeracy and Language Literacy	Understand numeracy	a. Read and interpret data from basic modes of data representation e.g. tables and bar graphs

Job Level: Ma	anagerial ☆☆		S Return to summary of sectors
LNG Research Ana	llyst		LNG Trading Trader
ESSENTIAL SOFT S	KILLS - LIFE SKILLS GUIDE		
DOMAINS	SUB-COMPETENCY AREA		
Relate with Others	Interact in Groups	a. Establish and maintain positive social relationships	with different people at different settings (e.g., friends, co-workers, customers)
	Work and Collaborate in Teams		ent in the team through coordinated problem-solving ish group tasks (i.e., Google Drive, Microsoft Teams, Popplet, Padlet, WhatsApp)

Job Level: Ex	ecutive 🛧 🛧 🛧			Return to summary of sectors
Chief Executive Of	ficer / Chief Operating Officer /	Managing Director / General Manager / President	LNG Trading and Research Head	
ESSENTIAL SOFT S	KILLS - LIFE SKILLS GUIDE			
DOMAINS	SUB-COMPETENCY AREA			
Relate with Others	Manage Conflicts	a. Conduct conflict resolution planningb. Assess effectiveness of conflict resolution strategiesc. Adapt from previous conflict resolution strategies		
Adaptability	Develop Problem-solving Skills	a. Evaluate possible solutions to problems by compb. Demonstrate resilience in overcoming problemsc. Reflect on the effectiveness of the solutions to the		

Return to summary of sectors

LIST OF POSSIBLE WORK CHALLENGES

Nature of Job and Tasks

- a. Challenges in managing workload, work pace and remuneration expectations of colleagues and clients (e.g. if colleagues view accommodations as special treatments or unfair distributions of tasks, if clients request for lower fees)
- b. Difficulties in initiating career exploration and one's organisational fit (e.g. confidence in applying for roles)

Social Interaction

ENERGY AND POWER

a. Challenges in maintaining client relationships and managing their expectations regarding the speed and quality of work

Workplace Accessibility

- a. Difficulties with getting around the workplace (e.g., installation sites for solar PVs) in larger mobility aids (e.g., wheelchairs, canes)
- b. Difficulties with accessing buildings or locations (e.g., difficulties in dropping off in buildings or places that lack car parks or suitable alighting zones)

Workplace Navigation and Travel

a. Difficulties with commuting to-and-from work (e.g., inaccessible transportation or long distance travel to work, manufacturing facilities may not always be easily accessible to the general community)

LIST OF POSSIBLE ACCOMMODATIONS

Organisational Culture

- a. Communicate and advocate for disability inclusiveness to external stakeholders (e.g. set, negotiate, and manage client expectations, discuss any concerns and adjust plans as necessary to align with client expectations)
- b. Promote an inclusive culture among employees/co-workers to facilitate relationships among all employees* (e.g. incorporating inclusion-related values and competencies into employees, educating colleagues on reasons for accommodations so that they are not seen as special treatment or unfair distribution of tasks)
- c. Facilitate accessible and diverse staff bonding activities and office social events (e.g., providing alternative activities or modifications to physical events, ensuring venues are accessible)
- d. Providing accessible and more flexible recruitment opportunities (e.g. holding interviews in disability-friendly locations)

Technological Assistance

- a. Install devices and programmes that allow alternative access to computers such as trackballs, key guards and, compact keyboard
- b. Provide enhanced motorised wheelchair (e.g., an elevating wheelchair enables the wheelchair user to extend their reach and retrieve items from higher shelves)
- c. Use of Assisted Travel Mobile Application (e.g., the "AllGoEasy" free platform helps wheelchair users to plan their journeys and find out if their destination is wheelchair accessible)

Job Task Accommodations

- a. Allow periodic breaks for toileting and repositioning
- b. Provide anti-fatigue mats and stand/lean stools where standing of extended periods of time is required
- c. Provide a cart and lifts to aid with the lifting of materials in the work site



LIST OF POSSIBLE WORK CHALLENGES LIST OF POSSIBLE ACCOMMODATIONS
 Workplace Accessibility Accommodations Provide and/or arrange transportation to and from work Provide height-adjustable desks or tables for persons who cannot work comfortably at an existing desk Provide accessible filing systems for persons who cannot reach upper and lower file drawers in a vertical file cabinet Place frequently used materials (e.g., compliance related documents) on most accessible shelves or drawers for those who cannot reach upper and lower shelves and drawers Install height-adjustable tables for motorised wheelchairs Allocate workspaces near to office machines (e.g., printers) or entrances/exits Adjust shelving units to be at wheelchair-accessible height Ensure accessibility of premises (e.g., install ramps, portable ramps, automatic doors, clear and accessible walkway, special flooring, lower tables) within the office or meeting site Design or highlight, where possible, accessible parking lots at work sites (e.g., parking lots at work sites (e.g., parking lots without aeration slabs) Install the Symbol of Access directing persons with disabilities to an accessible washroom for persons with mobility issues (e.g., toilets with grab bars and an emergency call bell) Develop a plan to ensure all staff are briefed on how to aid individuals with mobility issues in the event of an evacuation

Nature of Job and Tasks

- a. Difficulties in adapting to non-routine tasks and/or changes in work schedule (e.g., responding to equipment abnormalities)
- b. Challenges in managing workload, work pace and remuneration expectations of colleagues and clients (e.g. if colleagues view accommodations as special treatments or unfair distributions of tasks, if clients request for lower fees)
- c. Difficulties in initiating career exploration and one's organisational fit (e.g. confidence in applying for roles)

Social Interaction

- a. Difficulties with communication (e.g., communicating with contractors to troubleshoot equipment issues) due to the lack of social skills (e.g., shyness, intimidation, behaviour disorders, or low self-esteem)
- b. Challenges in maintaining client relationships and managing their expectations regarding the speed and quality of work

Workplace Navigation and Travel

a. Difficulties with commuting to-and-from work (e.g., inaccessible transportation or long distance travel to work)

Accessing and Processing Information and/or Objects

a. Difficulties in absorbing complex and large amounts of information (e.g., understanding the relevant operation and compliance documents to raise fault notifications for defects)

Attentiveness and Concentration

- a. Difficulty in time management and in organising/planning/prioritising (e.g., planning for the installation and testing of solar PV and ESS)
- b. Difficulties in sustaining attention or concentrating on a task for extended periods of time (e.g., preparing daily logs of activities)

Environmental stimuli

a. Sensitivity to lights and noise within the workplace (e.g., noise from equipment within the power plant)

LIST OF POSSIBLE ACCOMMODATIONS

Organisational Culture

- a. Communicate and advocate for disability inclusiveness to external stakeholders (e.g. set, negotiate, and manage client expectations, discuss any concerns and adjust plans as necessary to align with client expectations)
- b. Promote an inclusive culture among employees/co-workers to facilitate relationships among all employees* (e.g. incorporating inclusion-related values and competencies into employees, educating colleagues on reasons for accommodations so that they are not seen as special treatment or unfair distribution of tasks)
- c. Facilitate accessible and diverse staff bonding activities and office social events (e.g., providing alternative activities or modifications to physical events, ensuring venues are accessible)
- d. Providing accessible and more flexible recruitment opportunities (e.g. being flexible in structure of interviews, instead of fast-paced, back-and-forth conversational styles in interviews)

Technological Assistance

a. Provide the use of voice recorders to capture instructions and information

Job Task Accommodations

- a. Provide and assist in checklists, calendars and planners to keep them on tasks (e.g., performing the operations and maintenance of terminals)
- b. Separate tasks based on priority and assign new tasks only when the previous one is completed
- c. Avoid changing processes too often or abruptly. If there are any changes, explain the changes in a clear and direct way
- d. Break information up and represent them in other visual forms (e.g., infographics, pictorial representations, and simplified diagrams depicting the Safe System of Work (SSoW) practices)

Workplace Accessibility Accommodations

a. Provide and/or arrange transportation to and from work

Note:

46 Please refer to the Enabling Skills and Competencies Framework for Employers, Competency Domain "Inclusive Workplace Culture" for skills related to creating an inclusive and supportive workplace culture for persons with disabilities.



LIST OF POSSIBLE WORK CHALLENGES	LIST OF POSSIBLE ACCOMMODATIONS
	 <u>Communication Accommodations</u> a. Allow written response in place of verbal response for those who prefer this communication method b. Speak directly to the individual and make eye contact c. Speak in clear short sentences and use simple words d. Ask only one question at a time and allow plenty of time for a response
	 Job Coaching and Scheduling Accommodations a. Engage job coaches/on-site mentors and designate a consistent buddy to support on communication and job tasks (e.g., performing assigned tasks to support day-to-day power plant operations) b. Provide flexible working arrangements (e.g., flexible working hours, remote work, reduced hours and scaled-down job roles based on mutual agreement and suitability for the person with disability)
	 Sensory Accommodations a. Install anti-glare filters for fluorescent lights to allow it to more closely resemble natural sunlight b. Provide environmental sound machines, noise cancelling headsets and/or use sound control products such as carpeting to reduce background noises c. Provide a quiet room for individual to calm down and reduce sensory overload d. Avoid installing strong or colourful lighting that may cause sensory overload e. Allow employees' workstation to be positioned away from high human traffic or background noises (e.g., machine, equipment) if the person with disability requests for it

Return to summary of sectors

LIST OF POSSIBLE WORK CHALLENGES

Nature of Job and Tasks

- a. Challenges in managing workload, work pace and remuneration expectations of colleagues and clients (e.g. if colleagues view accommodations as special treatments or unfair distributions of tasks, if clients request for lower fees)
- b. Difficulties in initiating career exploration and one's organisational fit (e.g. confidence in applying for roles)

Social Interaction

- a. Difficulties in communicating effectively with co-workers and/or clients who may have limited experience working with persons with hearing disability (e.g., communicating with contractors to troubleshoot equipment abnormalities)
- b. Challenges in maintaining client relationships and managing their expectations regarding the speed and quality of work

Accessing and Processing Information and/or Objects

a. Difficulties in fully capturing all of the discussion pointers raised during presentations and meetings

LIST OF POSSIBLE ACCOMMODATIONS

Organisational Culture

- a. Communicate and advocate for disability inclusiveness to external stakeholders (e.g. set, negotiate, and manage client expectations, discuss any concerns and adjust plans as necessary to align with client expectations)
- b. Promote an inclusive culture among employees/co-workers to facilitate relationships among all employees* (e.g. incorporating inclusion-related values and competencies into employees, educating colleagues on reasons for accommodations so that they are not seen as special treatment or unfair distribution of tasks)
- c. Facilitate accessible and diverse staff bonding activities and office social events (e.g., providing alternative activities or modifications to physical events, ensuring venues are accessible)
- d. Providing accessible and more flexible recruitment opportunities (e.g. alternative application methods such as written interviews or including sign language interpreters, instead of face-to-face)

Technological Assistance

- a. Use of personal assistive technology (e.g., hearing aids, visual communication aids to communicate face-to-face with co-workers or others)
- b. Provide the use of live transcribing applications for communication (e.g., closed captioning of videos and voice-to-text systems)
- c. Provide the use of Assisted Hearing Mobile Applications to record and recognise sounds/respond to environment signals
- d. Use of instant messaging software (e.g., WhatsApp) for communication
- e. Provide the use of wireless microphone and receivers for those with hearing aids to hear better and not be affected by ambient environment noise
- f. Provide the use of alerting devices that use vibrating or visual indicators (e.g., flashing lights)
- g. Install hearing induction loop system in common areas (e.g., meeting room, event halls)



LIST OF POSSIBLE WORK CHALLENGES	LIST OF POSSIBLE ACCOMMODATIONS
	 Workplace Accessibility Accommodations a. Establish set paths of travel for industrial vehicles b. Establish and enforce rules requiring all moving equipment, forklifts, and vehicles to stop and flash lights/beep horn at intersections c. Install flashing strobe lights on moving vehicles d. Install a directional worker alert system that provides a visual warning of oncoming vehicles e. Install industrial mirrors around the work site in strategic locations
	 Communication Accommodations Provide conducive meeting environments (e.g., good lighting and visual access to the speaker) Ensure that one person speaks at a time "Educate staff to speak one at a time, maintain eye contact and not cover their mouth when speaking" Sit in a round table setting to facilitate lip-reading Conduct ground discussions in a quiet room to avoid distractions and minimise noise Provide any written materials such as meeting agendas, course or training outlines before meetings and meeting notes afterwards Provide and engage sign interpreters Choose Personal Protective Equipment (PPE) that does not block view of the speaker's mouth Encourage and send employees/co-workers to undergo a sign language course to facilitate communication Sensory Accommodations Provide hearing protection for those who need to work in a noisy environment (e.g., earmuffs that attenuate sound as the

Nature of Job and Tasks

- a. Challenges in managing workload, work pace and remuneration expectations of colleagues and clients (e.g. if colleagues view accommodations as special treatments or unfair distributions of tasks, if clients request for lower fees)
- b. Difficulties in initiating career exploration and one's organisational fit (e.g. confidence in applying for roles)

Social Interaction

- a. Difficulties with communication (e.g., communicating with contractors to troubleshoot equipment issues) due to the lack of social skills (e.g., shyness, intimidation, behaviour disorders, or low self-esteem)
- b. Difficulties in interacting with co-workers/supervisors who are already apprehensive about working with persons with disabilities
- c. Challenges in maintaining client relationships and managing their expectations regarding the speed and quality of work

Workplace Navigation and Travel

a. Difficulties with commuting to-and-from work (e.g., inaccessible transportation or long distance travel to work)

Accessing and Processing Information and/or Objects

a. Difficulties in absorbing complex and large amounts of information (e.g., understanding the relevant operation and compliance documents to raise fault notifications for defects)

Attentiveness and Concentration

a. Difficulty in time management and in organising/planning/prioritising (e.g., planning for the installation and testing of solar PV and ESS)

Workplace Accessibility

a. Difficulties in navigating obstacles in work environment (e.g., slippery floors or high shelves)

LIST OF POSSIBLE ACCOMMODATIONS

Organisational Culture

- a. Communicate and advocate for disability inclusiveness to external stakeholders (e.g. set, negotiate, and manage client expectations, discuss any concerns and adjust plans as necessary to align with client expectations)
- b. Promote an inclusive culture among employees/co-workers to facilitate relationships among all employees* (e.g. incorporating inclusion-related values and competencies into employees, educating colleagues on reasons for accommodations so that they are not seen as special treatment or unfair distribution of tasks)
- c. Facilitate accessible and diverse staff bonding activities and office social events (e.g., providing alternative activities or modifications to physical events, ensuring venues are accessible)
- d. Providing accessible and more flexible recruitment opportunities (e.g. being flexible in structure of interviews, instead of fast-paced, back-and-forth conversational styles in interviews)

Technological Assistance

a. Simplify or automate work processes (e.g., autonomous systems implementation)

Job Task Accommodations

- a. Provide frequent intermittent breaks for employees who may need conditioning and building up of stamina over time
- b. Use timer or time management application to help employee keep track of time
- c. Provide additional training time or retraining if needed, to reinforce learning
- d. Break information up and represent them in other visual forms (e.g., infographics, pictorial representations, and simplified diagrams depicting the Safe System of Work (SSoW) practices)

LIST OF POSSIBLE WORK CHALLENGES	LIST OF POSSIBLE ACCOMMODATIONS
	 <u>Communications Accommodations</u> a. Speak directly to the individual and make eye contact b. Speak in clear short sentences and use simple words c. Ask only one question at a time and allow plenty of time for a response
	 Job Coaching and Scheduling Accommodations a. Provide videos, visual aids or role plays to demonstrate appropriate workplace behaviours b. Engage job coaches/on-site mentors and designate a consistent buddy to support on communication and job tasks (e.g., performing assigned tasks to support day-to-day power plant operations) c. Provide flexible working arrangements (e.g., flexible working hours, remote work, reduced hours and scaled-down job roles based on mutual agreement and suitability for the person with disability)
	 Sensory Accommodations a. Provide a quiet room for individual to calm down and reduce sensory overload

Nature of Job and Tasks

- a. Challenges in managing workload, work pace and remuneration expectations of colleagues and clients (e.g. if colleagues view accommodations as special treatments or unfair distributions of tasks, if clients request for lower fees)
- b. Difficulties in initiating career exploration and one's organisational fit (e.g. confidence in applying for roles)

Social Interaction

a. Challenges in maintaining client relationships and managing their expectations regarding the speed and quality of work

Accessing and Processing Information and/or Objects

- a. Difficulties with or unable to manipulate objects (e.g., tools needed to support the day-to-day operations with powerplants)
- b. Difficulties typing on a keyboard or retrieve work-related documents (e.g., retrieving digital copies of daily logs of activities)

Workplace Accessibility

a. Difficulties with navigating through work environment entry points (e.g., opening heavy doors and manipulating doorknobs)

LIST OF POSSIBLE ACCOMMODATIONS

Organisational Culture

- a. Communicate and advocate for disability inclusiveness to external stakeholders (e.g. set, negotiate, and manage client expectations, discuss any concerns and adjust plans as necessary to align with client expectations)
- b. Promote an inclusive culture among employees/co-workers to facilitate relationships among all employees* (e.g. incorporating inclusion-related values and competencies into employees, educating colleagues on reasons for accommodations so that they are not seen as special treatment or unfair distribution of tasks)
- c. Facilitate accessible and diverse staff bonding activities and office social events (e.g., providing alternative activities or modifications to physical events, ensuring venues are accessible)
- d. Providing accessible and more flexible recruitment opportunities

Technological Assistance

- a. Provide voice-activated speaker phones with large buttons, an automatic dialing system and voice mail system, and/or headsets
- b. Provide alternative access for computers (e.g., speech recognition, morse code entry, trackballs, key guards, alternative keyboards, and/or mouth sticks)
- c. Provide switch button to navigate and select icons on the computer screen (can be configured for other software and commands)
- d. Provide accessible switches or power controls by using adhesive Velcro to securely attach the switches or controls to surfaces
- e. Provide reading systems (e.g., scanner, computer, monitor, and sound card), Optical Character Recognition (OCR) software, and a reading and filing programme

LIST OF POSSIBLE WORK CHALLENGES	LIST OF POSSIBLE ACCOMMODATIONS	
	 Job Task Accommodations a. Provide page turners and book holders for a person who cannot manipulate paper b. Provide writing aids for a person who cannot grip a writing tool (e.g., ergonomic rubber grip for pen) c. Provide equipment to aid with the better handling of workplace tools (e.g., anti-tremor gloves) d. Provide the use of single-action levers instead of knobs 	



Nature of Job and Tasks

- a. Challenges in managing workload, work pace and remuneration expectations of colleagues and clients (e.g. if colleagues view accommodations as special treatments or unfair distributions of tasks, if clients request for lower fees)
- b. Difficulties in initiating career exploration and one's organisational fit (e.g. confidence in applying for roles)

Social Interaction

- a. Difficulties in non-verbal communications (e.g., body language, hand gestures, and eye contact)
- b. Challenges in maintaining client relationships and managing their expectations regarding the speed and quality of work

Workplace Navigation and Travel

a. Difficulties with commuting to-and-from work (e.g., inaccessible transportation or long distance travel to work)

Accessing and Processing Information and/or Objects

- a. Difficulties in accessing computer information, and/or writing notes (e.g., jotting down information required for daily logs)
- b. Difficulties with using a telephone in terms of accessing buttons and visual displays
- c. Difficulties in accessing printed text (e.g., font size, style, colour, contrast, and over legibility of hardcopy of documents)

Workplace Accessibility

a. Difficulties with workplace navigation (e.g., difficulty reading signage, noticing obstacles that may be in one's path)

LIST OF POSSIBLE ACCOMMODATIONS

Organisational Culture

- a. Communicate and advocate for disability inclusiveness to external stakeholders (e.g. set, negotiate, and manage client expectations, discuss any concerns and adjust plans as necessary to align with client expectations)
- Promote an inclusive culture among employees/co-workers to facilitate relationships among all employees* (e.g. incorporating inclusion-related values and competencies into employees, educating colleagues on reasons for accommodations so that they are not seen as special treatment or unfair distribution of tasks)
- c. Facilitate accessible and diverse staff bonding activities and office social events (e.g., providing alternative activities or modifications to physical events, ensuring venues are accessible)
- d. Providing accessible and more flexible recruitment opportunities (e.g. making job advertisements and postings screen-reader compatible, using clear and inclusive language)

Technological Assistance

- a. Provide assistive technology for computer use (e.g., Text-tospeech software, screen reader software, screen magnifier, large-font keyboards, Microsoft Reader, verbal presentation queues)
- b. "Use of assisted Visual Mobile applications (e.g., take a photo of the surroundings/objects and use crowdsourcing and image recognition to identify objects/surroundings)"
- c. Provide the use of assistive technology for note-taking (e.g., digital recorder, speech dictation software, braille stylus/braille slate, braille printer, scribe/notetaker)
- d. Provide the use of assistive technology for using a telephone (e.g., telephone light sensor, talking telephone console indicators and message displays, smartphone screen reading)

Communication Accommodations

a. Use specific and descriptive language (e.g., instead of saying "there is a kerb", say "there is a kerb on your right")

ENERGY AND POWER

54 Please refer to the Enabling Skills and Competencies Framework for Employers, Competency Domain "Inclusive Workplace Culture" for skills related to creating an inclusive and supportive workplace culture for persons with disabilities.



Supporting Resources



For Persons with disabilities

Assistive Technology Fund (ATF)

SG Enable | Assistive Technology Fund (ATF)

The Assistive Technology Fund (ATF) is a valuable resource for Singaporeans with disabilities, designed to empower and support their journey towards independent living. With subsidies covering up to 90% of costs for essential assistive devices, capped at \$40,000, the ATF is committed to enhancing the quality of life for persons with disabilities. Whether it's for acquiring new technology, replacing old equipment, or making necessary upgrades, the ATF stands as a beacon of hope, ensuring that financial constraints do not hinder access to tools that facilitate autonomy in daily activities. If you or someone you know could benefit from this program, consider the ATF as your partner in navigating the path to independence and self-reliance.



For Employers

Enabling Employment Credit (EEC)

<u>Ministry of Manpower | Enabling Employment Credit</u> (EEC)

The Enabling Employment Credit (EEC) is a government initiative designed to encourage employers to hire Persons with Disabilities (PwDs). Firms employing PwDs who have been out of work for at least 6 months will receive enhanced support. This is in addition to the existing wage offset for all PwD employees earning below \$4,000/month. With the EEC, employers can become champions of diversity and inclusion, contributing to a workforce that recognizes the talents and potential of about 10,000 PwDs annually. This credit serves as a resource for employers to not only enrich their teams but also to make a positive impact on the community by supporting the employment of PwDs.



For Employers

Employment Support Programme

<u>SG Enable | Employment Support for</u> <u>Employers to hire PwDs</u>

The Employment Support Programme for PWDs, backed by Workforce Singapore and SkillsFuture Singapore and administered by SG Enable, offers employers subsidies, grants, and services to aid in hiring and integrating Persons with Disabilities into their workforce. Employers benefit from up to 90% course fee subsidies, job redesign grants capped at \$20,000, and a year of complimentary recruitment and job support services, enhancing workplace inclusivity and leveraging the unique talents of PWDs. This programme is also aligned with the SkillsFuture Enterprise Credit scheme for additional financial support.

Open Door Programme (ODP)

MSF, WSG | Open Door Policy (ODP)

The Open Door Programme (ODP), funded by the Ministry of Social and Family Development and Workforce Singapore, and managed by SG Enable, is a key resource for employers to support the employment of persons with disabilities. It offers grants for job redesign, training subsidies, and recruitment services, helping employers to create an inclusive workplace that values diversity and nurtures talent among persons with disabilities.

Job Accommodation Network (JAN)

Job Accommodation Network

The Job Accommodation Network (JAN) offers guidance on creating inclusive workplaces through accommodations. It provides comprehensive A to Z listings by disability, limitation, function, and topic, with practical solutions like equipment modification, job restructuring, and policy adjustments. Employers can use JAN as a starting point to foster a supportive environment and ensure the success of their employees with disabilities.